

Land Use

- Protect established successful land uses: established residential neighborhoods; viable industrial areas; and public open space and recreation areas.
- Revitalize the downtown and riverfront with a mix of uses.
- Reuse vacant abandoned industrial buildings for a mix of uses, when they are no longer viable for industry.
- Control strip commercial development by promoting neighborhood and regional shopping districts.

Open Space

- Continue to maintain and improve existing recreational and open space resources and programs.
- Seek other sites for future active and passive recreational activities.

Economic Development

- Develop an economic base capable of providing a desirable standard of living, and creating job opportunities for residents.
- Develop a reputation as an artist-friendly community and tourist destination.
- Redevelop Pawtucket's commercial center into a diverse and vital commercial downtown.
- Redevelop the City's former industrial riverfront into a vibrant mix of uses.

Transportation

- Maintain and improve the image of the City of Pawtucket by enhancing the visual character of the City's streets, roads and highways through carefully designed landscaping and street tree planting.
- Complete the Pawtucket segment of the Blackstone Valley Bikeway
- Reestablish rail passenger service in the City of Pawtucket.
- Expand water transportation facilities between Pawtucket and other Rhode Island destinations.
- Improve the efficiency and safety of pedestrian, auto and bicycle traffic in the downtown.
- Ensure that the proposed Interstate 95 Bridge 550 is constructed in a manner sensitive to Pawtucket's industrial heritage, and also improves circulation along local streets.

Community Services and Facilities

- Provide the City of Pawtucket with a full range of city services and community facilities commensurate with the needs of an urban industrial city.
- Increase energy efficiency Citywide.

Housing

- Provide Pawtucket residents from all socio-economic groups with safe, decent and affordable housing.
- Ensure that residential growth does not adversely affect environmental, recreational and cultural resources.
- Promote and enforce the federal Fair Housing Law throughout the City.

Natural and Cultural Resources

- Protect and improve ground and surface water quality by alleviating and where possible eliminating point and non-point sources of water pollution.
- Preserve biological diversity through the protection and management of state and federally listed rare species habitat areas and ecologically significant natural communities.

LAND USE

Goal	Objective	Policy	Action
<p>Protect established successful land uses: established residential neighborhoods; viable industrial areas; and public open space and recreation areas.</p> <p>Revitalize the downtown and riverfront with a mix of uses.</p> <p>Reuse vacant abandoned industrial buildings for a mix of uses, when they are no longer viable for industry.</p> <p>Control strip commercial development by promoting neighborhood and regional shopping districts.</p>	<p>No loss of viable industrial land and buildings.</p> <p>No conversions of residential to commercial within established residential neighborhoods.</p> <p>No loss of publicly owned open space and recreation land.</p> <p>Increase in the amount of available public recreation areas.</p> <p>Reduction in the amount of vacant industrial space.</p> <p>Decrease of vacancy within downtown.</p>	<p>Protect existing residential neighborhoods from undue encroachment of conflicting non-residential uses.</p> <p>Protect existing neighborhoods from increasing housing densities that lead to overcrowding, shortage of available off-street parking and traffic congestion.</p> <p>Encourage infill development that reflects the built character of the surrounding area.</p> <p>Continue to encourage the preservation of Pawtucket's historic structures and districts through the maintenance and expansion of the local historic district.</p> <p>Protect and preserve environmentally sensitive areas through open space acquisition. Consider various types of acquisition methods including easements, purchase of development rights, fee simple and eminent domain.</p> <p>Accommodate new industrial, commercial, residential and other developments through carefully considered rezoning.</p> <p>Encourage neighborhood preservation and revitalization efforts through local commercial district revitalization through the use of Community Development Block Grant funds.</p> <p>Through the implementation of the Riverfront Development Plan and the enforcement of the riverfront zoning districts encourage sound development along the riverfront that protects water quality, provides for recreation and is aesthetically pleasing.</p> <p>Wherever possible, encourage pedestrian and bicycle links along the riverfront as well as throughout the City.</p> <p>Promote the development of riverside public art projects.</p>	<p>Review downtown zoning for potential flexibility.</p> <p>Maintain an updated file on all brownfields sites and encourage the remediation of these sites where necessary.</p> <p>Review the zoning around the future Commuter Rail Station to ensure that it allows for appropriate Transit Oriented Development.</p> <p>Amend the Zoning Ordinance to include specific criteria for all uses allowed by Special Use Permit.</p> <p>Consider the development of specific criteria which would allow increased density.</p> <p>Conduct a review of all buildable lots Citywide, and officially merge those which are already merged by the Zoning Ordinance.</p> <p>Consider the rezoning of unusable vacant industrial land to open space.</p> <p>Complete the review of tax title parcels and consider appropriate action to achieve the objectives of this plan.</p> <p>Work with the Preservation Society of Pawtucket to market the Pawtucket Historic District.</p> <p>Expand visual access by removing overgrowth along the riverbanks.</p> <p>Encourage the restoration and clean up of public utility owned property along the Pawtucket/Seekonk River.</p> <p>Develop public open space/parks at the former State Pier and at Town Landing.</p> <p>In accordance with the RI Zoning Enabling Legislation (PL 91-307) amend the City of Pawtucket's Zoning Ordinance, commencing January 1 2011 or sooner and completing the process within the prescribed 18 month period.</p>

ECONOMIC DEVELOPMENT

Goals	Objectives	Policies	Actions
<p>Development of an economic base capable of providing a desirable standard of living, and creating job opportunities for residents.</p> <p>Develop a reputation as an artist-friendly community and tourist destination.</p> <p>Enhance the quality of life in Pawtucket through a strong, diverse and vital commercial downtown.</p> <p>Redevelop the City’s former industrial riverfront into a vibrant mix of uses.</p>	<p>Increase the number of businesses in Pawtucket.</p> <p>Increase the number of jobs in Pawtucket.</p> <p>Decrease the amount of vacant square footage within downtown Pawtucket.</p> <p>Cleanup 10 acres of contaminated property in 10 years.</p>	<p>Make downtown Pawtucket an easier place to find, navigate and visit.</p> <p>Investigate, and address where feasible, the conditions that prevent under- or –undeveloped sites from being developed, particularly within the downtown.</p> <p>Support the maintenance and expansion of existing businesses in Pawtucket.</p> <p>Continue efforts to attract new, compatible economic development that is sensitive to Pawtucket’s historic, cultural and environmental resources.</p> <p>Provide the adequate infrastructure including utilities, roadways, and parking facilities, at appropriate locations for economic development activities.</p> <p>Seek and promote local, state, and federal economic development initiatives that will assist Pawtucket businesses-</p> <p>Promote the City of Pawtucket’s historic resources, arts, recreational and cultural amenities (e.g. Slater Park, Slater Mill Historic Site, Pawtucket Red Sox)./Support the Pawtucket Foundation and the Northern Rhode Island Chamber of Commerce in their efforts to encourage business development in Pawtucket.</p> <p>Support and encourage policies that entice artists, art organizations and art institutions to relocate to Pawtucket</p> <p>The City, the Northern Rhode Island Chamber of Commerce, PBDC and the Pawtucket Foundation should actively market downtown to the artist community.</p> <p>Support the efforts of the Pawtucket Business Development Corporation (PBDC) in providing assistance to area businesses through low interest loans, information, and referrals, including the allocation of CDBG funding to PBDC for secondary low-interest loans to Pawtucket companies.</p> <p>Encourage the reuse of buildings and land along Pawtucket’s riverfront as a mix of commercial, residential and public open space.</p> <p>The City and the Pawtucket Redevelopment Agency should work together to seek opportunities for the acquisition and redevelopment of underutilized commercial and industrial properties for the expansion of economic development at appropriate locations.</p>	<p>Hold weekly developer meetings to assist in the navigation of the City’s regulatory review process.</p> <p>The Pawtucket Redevelopment Agency should update the Redevelopment Plan.</p> <p>The City should utilize the tax stabilization ordinance and other economic incentives as a means to encourage the expansion of economic development.</p> <p>The Department of Planning and Redevelopment should maintain a dialogue with existing business and industry by establishing an annual local business visitation program.</p> <p>The Department of Planning and Redevelopment should develop a portfolio of successful adaptive reuse projects involving historic mill structures for use as a marketing tool to fill vacant and under-utilized structures within the City.</p> <p>The Department of Planning and Redevelopment should continue to encourage new business and industry to locate within the City by preparing promotional marketing materials and a specialized economic development website.</p> <p>The Department of Planning and Redevelopment should continue to cooperate with New England Economic Development Services to maintain their land and building inventory for the City.</p> <p>The Department of Planning and Redevelopment and Pawtucket Redevelopment Agency should utilize federal and state programs and financial incentives to remediate and reuse brownfield sites within the City.</p> <p>The Department of Planning and Redevelopment should seek funding sources to carry out: the Downtown Urban Design and Circulation Study; the signage program for downtown developed through a CLG grant in 2009.</p> <p>Improve visitor access to locate major attractions by developing a signage plan and implementation program.</p> <p>Work with RIDOT and FTA to advance the Pawtucket/Central Falls Commuter Rail Station.</p> <p>Improve the visibility and accessibility of downtown parking facilities.</p> <p>Seek funding to implement the downtown circulation improvements identified in the 2010 Downtown Circulation Study.</p> <p>Develop a database of vacant downtown buildings, which identify the code and other issues that need to be addressed.</p>

ECONOMIC DEVELOPMENT

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TRANSPORTATION

Goal	Objective	Policy	Action
<p>Maintain and improve the image of the City of Pawtucket by enhancing the visual character of the City's streets, roads and highways through carefully designed landscaping and street tree planting.</p> <p>Complete the Pawtucket segment of the Blackstone Valley Bikeway</p> <p>Reestablish rail passenger service in the City of Pawtucket.</p> <p>Expand water transportation facilities between Pawtucket and other Rhode Island destinations.</p> <p>Improve the efficiency and safety of pedestrian, auto and bicycle traffic in the downtown.</p> <p>Ensure that the proposed Interstate 95 Bridge 550 is constructed in a manner sensitive to Pawtucket's industrial heritage, and also improves circulation along local streets.</p>	<p>Increase the number of street trees by 10%.</p> <p>Complete construction on the Pawtucket/Central Falls Commuter Rail Station.</p> <p>Reduce the number of annual accidents.</p> <p>Complete construction of the Blackstone Valley Bikeway.</p>	<p>Work with federal, state and local agencies of government and non-profit entities to maintain and implement the State's Transportation Improvement Program (TIP).</p> <p>Maintain and expand as necessary the City's interconnection to the regional transportation network.</p> <p>Review proposed transportation projects at public workshops and public hearings and, where appropriate, establish citizen advisory committees to participate in the planning and design of projects.</p> <p>Provide sufficient parking for all municipal buildings such that citizens can conveniently and safely access city services and offices.</p> <p>Maintain and where possible, expand the levels of service provided by the Rhode Island Public Transit Authority to residents of Pawtucket, the Blackstone Valley, and the Greater Providence area.</p> <p>Provide the elderly and handicapped population with the continued Para Transit service required for essential medical, shopping and other trips.</p> <p>Provide linkages and means of access to existing and developing trails and walkways, either in conjunction with or separate from bikeways in Pawtucket, the Blackstone Valley and elsewhere in Rhode Island.</p> <p>Utilize the American Association of Highway and Transportation Officials (AASHTO) and the Institute of Transportation Engineers (ITE) most recent design standards for the development of new and rehabilitated roadways, and where appropriate, encourage innovative designs enhancing pedestrian mobility, use of bicycles, improved on-street parking and minimization of curb cuts.</p> <p>In areas with a high volume of pedestrian activity, consider a study of selected traffic calming measures to facilitate safety and walkability.</p> <p>Recognize the inclusion of safe pedestrian movement, bicycle transportation and streetscape aesthetics in the planning and design of all new state and city roadway improvements.</p> <p>Recognize the potential negative impacts of new and reconstructed roads on neighborhoods and districts and require designs that preserve Pawtucket's historic features and natural assets.</p> <p>Review proposals for the expansion, relocation or construction of new municipal offices and ensure that adequate parking is provided.</p> <p>Review request by owners and operators of rail transportation service seeking to diminish, eliminate or otherwise alter the levels of service within the City of Pawtucket, to ensure continued service where viable.</p> <p>Maintain in the public domain abandoned rail right-of-ways to allow for the reuse as a future rail or other facility to serve the City of Pawtucket.</p> <p>Provide both physical (pedestrian, bicycle and vehicular) and visual access to Pawtucket's rivers.</p> <p>Provide connections between resources along rivers in Pawtucket and to other communities and resources in the Blackstone Valley.</p> <p>Recognize the bicycle as a viable means of transportation for some types of commuting, local neighborhood travel and intra city trips.</p> <p>Recognize pedestrian movement as a necessary and viable means of movement and provide residents with safe, secure, and pleasant pedestrian access to neighborhood activities such as schools, parks, playgrounds, libraries, commercial activities, employment and places of worship.</p> <p>Continue to work with RIDOT to implement improvements to intersections, including signalization and traffic flow channelization, citywide.</p> <p>Improve visitor access to locate major attractions by developing a signage plan and implementation program.</p> <p>Evaluate the need to install sidewalks, curbs and drainage improvements in neighborhoods and on streets where these amenities do not exist.</p> <p>Encourage the development of marinas where appropriate south of the Division Street Bridge.</p> <p>Continue to improve universal accessibility at street intersections and other crosswalks.</p> <p>Improve the visibility and accessibility of downtown parking facilities.</p> <p>Continue to participate in the five-year capital improvement program as a means to update and upgrade the City's transportation system.</p> <p>Require private developers to construct roadway access to new development to meet traffic generation and in accordance with standard engineering practices and the requirements of the City of Pawtucket.</p> <p>Require adequate off street parking for all new residential, commercial and industrial development, as well as for redevelopment of existing structures, and intensification of existing uses.</p> <p>Require traffic impact analysis for proposed changes in land use or for new development that will require expanded parking and/or new curb openings to facilitate site access.</p>	<p>Maintain and regularly update through the Department of Public Works and the Department of Planning and Redevelopment the list of potential projects for inclusion in the State of Rhode Island Transportation Improvement Program.</p> <p>Streets and Sidewalks Maintain and expand as necessary, the database for the citywide pavement management program to facilitate the prioritization and implementation of local street improvements. Consider the inclusion of data concerning sidewalk and drainage conditions.</p> <p>Continue to implement the 50/50 sidewalk/curb improvement program.</p> <p>Continue with the street tree planting plan and implementation program which allows for the planting of new trees and the replacement of diseased and dying trees along the city's street.</p> <p>Survey and evaluate intersections with narrow turning radii for inclusion in the Capital Improvement Program to improve turning movements.</p> <p>Establish "No Right Turn on Red" signs at dangerous intersections.</p> <p>Bridges As part of the I-95 Bridge 550 replacement, investigate the potential for additional or reconfigured highway ramps from Interstate 95 to better access downtown and its attractions.</p> <p>Work with RIDOT on the reconstruction of the closed bridges at Conant Street and at Cole Street to ensure pedestrian and vehicle safety and access.</p> <p>Transit Work with RIDOT and FTA to advance the Pawtucket/Central Falls Commuter Rail Station.</p> <p>Evaluate the population in need of para-transit services and expand the service eligibility requirements if necessary.</p> <p>Support the implementation of RIPTA's Providence Metropolitan Transit Enhancement Study, including plans to make Route 99 an express bus, and efforts to provide a connection to the South Attleboro Commuter Rail station.</p> <p>Pedestrian and Bicycle Develop a linear greenway along the Pawtucket riverfronts.</p> <p>Restore the historic landscape on the Blackstone River at William E. Tolman High School, restoring public access.</p> <p>Continue to cooperate with RIDOT in the development of the Blackstone River Bikeway/walkway, including the development of agreements for all required private property and easements.</p> <p>Provide bicycle storage facilities at municipal buildings and other facilities and work with community businesses to establish bicycle storage facilities at places of commerce and employment.</p> <p>Continue to cooperate with RIDOT and the City of East Providence in the development of the Ten Mile River Bikeway.</p> <p>Work with the Preservation Society of Pawtucket to update and maintain existing walking tour brochures. Create new walking tours of Downtown, the Arts and Entertainment District, and Darlington.</p> <p>Evaluate the use or reuse of rail rights-of-way as bikeways or pedestrian walkways.</p> <p>Downtown Seek funding to implement the downtown circulation improvements identified in the 2010 Downtown Circulation Study and the 2009 downtown signage program.</p> <p>Water Transportation Improve/create boat landings along the entire riverfront.</p>

COMMUNITY SERVICES AND FACILITIES

Goal	Objective	Policy	Action
<p>Provide the City of Pawtucket with a full range of city services and community facilities commensurate with the needs of an urban industrial city.</p> <p>Increase energy efficiency Citywide.</p>	<p>Provide cost-effective, environmentally sound utility services that maintain and improve existing quality of life and can accommodate future growth.</p> <p>Develop regional linkages and service delivery systems to take advantage of cost reductions and broader service opportunities achievable through economies of scale.</p> <p>Get a clear benchmark of City Energy Usage</p> <p>Complete Long Term Energy and Sustainability Plan</p> <p>Decrease GHG emissions from City assets by 10%</p> <p>Increase energy efficiency by 10% on a BTU/ft² basis across the City's building portfolio</p>	<p>Work with federal, state and local agencies of government and non-profit entities to evaluate, maintain, and upgrade the delivery of services in Pawtucket in accordance with community needs and accepted standards.</p> <p>Encourage citizen participation in the municipal decision making process to assist in the formulation of programs and actions that are responsive to community needs and to inform the public of the basis for decisions.</p> <p>Provide timely responses to service and infrastructure needs as they occur on an emergency and routine basis.</p> <p>Regularly review and prioritize public works operations and capital need for inclusion in the five-year capital improvement program and the annual municipal budget.</p> <p>To achieve the best possible energy performance in City facilities.</p> <p>Develop renewable energy generating assets in the City and encourage the City's use of renewable energy</p>	<p>Continue to utilize GIS technology to streamline and coordinate activities between departments and divisions.</p> <p>Update, expand and maintain the computerized database necessary to track facility and equipment conditions, maintenance schedules and program improvements.</p> <p>Continue to develop and update maintenance plans for municipal facilities.</p> <p>Audit streetlight infrastructure and where appropriate replace inefficient equipment with appropriate high-efficiency lighting</p> <p>Continue to participate in the five-year capital improvement program.</p> <p>Continue to undertake interior and exterior improvements to public buildings with priority given to buildings that are not currently universally accessible.</p> <p>Measure and Monitor the City's GHG emissions – Only for City Vehicles and Facilities</p> <p>Develop a Climate Action Plan that designates a goal for GHG emissions reduction and a plan for achieving that reduction.</p> <p>Initiate Energy Audits in Target Facilities, as identified in the Long Term Energy and Sustainability Plan.</p> <p>Create a GHG inventory for the City and update every 3 years to track progress on energy efficiency. Verify and Report emissions inventory</p> <p>Perform feasibility study for renewable energy development on City buildings and properties with an eye towards public-private partnership in development</p> <p>Consider the creation of preferred parking areas/spaces for efficient vehicles, alternative fuel vehicles, and car pools within City-owned parking areas.</p>
	<p>Provide Pawtucket with a citywide system of sewers.</p> <p>Improve the water quality of Pawtucket's waterways through the elimination of combined sewer overflows by cooperation with the Narragansett Bay Commission to site combined sewer overflow treatment or mitigation facilities, as necessary.</p> <p>Reduce the number of existing homes that are not connected to the municipal sewer system.</p>	<p>Through the site plan review process of the Department of Planning and Redevelopment, evaluate proposals for large scale new development and redevelopment that require new sewer and stormwater drainage systems or relocation of systems and implement the separation of combined sanitary and storm sewers</p> <p>Work with the Narragansett Bay Commission and other City Departments and Agencies to see a viable, long-term solution to sewage sludge disposal that eliminated adverse impacts on Pawtucket's neighborhoods.</p>	<p>Require developers of unserved parcels of land to connect to municipal sewer system.</p> <p>In accordance with Rhode Island Department of Environmental Management requirements, continue in the preparation of a sewer facilities plan update, which will become the basis for prioritizing sewer system capital expenditures, operations, and maintenance.</p> <p>Continue to implement the sewer system maintenance plan, which identifies, evaluates and prioritizes the maintenance, repair and replacement of municipal sewers.</p> <p>Evaluate the sewer system capacity in the Beverage Hill drainage basin to determine the causes of hydraulic overloading and develop a program for eliminating the problem.</p> <p>Reserve potential sites identified by the Narragansett Bay Commission for the location of combined sewer overflow mitigation facilities.</p> <p>Participate in the identification and evaluation of sludge disposal options for the Narragansett Bay that results in the deactivation of the current disposal site on the Pawtucket – East Providence border.</p> <p>Participate in educational programs focusing on innovative solutions to issues facing municipal agencies in the area of sewage collection, treatment, and disposal.</p>
	<p>At the municipal transfer station, implement a comprehensive environmentally sound program that addresses source reduction, recycling, composting, and conventional and innovation technologies within the context of statewide solid waste management.</p> <p>Provide residents with continued, regularly scheduled, curbside solid waste collection at a reasonable cost.</p> <p>Achieve, through the recycling program, a 30 percent reduction in volume of the disposable solid waste stream to reduce the overall cost of solid waste disposal.</p>	<p>Periodically evaluate collection and disposal options including the curbside collection program, as part of an on-going assessment process to assure system efficiency and effectiveness, identify changing community needs and develop responsive strategies for solid waste management.</p> <p>Continue to operate the municipal transfer station at the former incinerator site.</p> <p>Work with Rhode Island Resource Recovery and Rhode Island Department of Environmental Management to develop a regional and statewide solution for solid waste disposal.</p>	<p>Continue the composting program at the municipal transfer station and educate homeowners to compost landscape waste whenever possible.</p> <p>Continue municipal curbside collection of residential solid waste and require commercial and industrial solid waste to be handled privately.</p> <p>Implement a mandatory recycling program.</p> <p>Maintain and improve the City image by policing litter, enforcing anti-litter ordinances, and through regular collection of refuse from sidewalk receptacles. Consider increasing the fine for littering to help encourage use of sidewalk receptacles.</p>
	<p>Manage stormwater runoff to prevent flooding, loss of life, and property damage, to protect ground and surface water quality and to preserve the integrity of natural watercourses and wetlands.</p> <p>Reduce the amount of stormwater runoff.</p>	<p>Maintain and improve groundwater and surface water quality by requiring the use of Best Management Practices for stormwater management for all new residential, commercial and drainage system improvement.</p> <p>Utilize RIDEM's "Standard Requirement for Subsurface Stormwater Disposal Systems within Residential Developments and Roadways", "Land Management Project", "Land Use and Water Quality Issues Series" and the RIDEM-USDA Soil Conservation Service "Rhode Island Soil Erosion and Sediment Control Handbook" for design guidance for all new and improved drainage systems.</p>	<p>Where feasible, separate the sanitary sewer and the storm drainage systems and prohibit new connections of storm drains to the municipal sewer system.</p> <p>As part of the site plan review process, require commercial and industrial on-site stormwater management system maintenance to be performed by the owner.</p> <p>Implement minimum flood control standards mandating no increase in the predevelopment peak discharge rates for the two and twenty five year 24 hour storm. Where downstream impacts of the post development 100-year storm are deemed to be significant, no increase above the predevelopment peak discharge should be allowed.</p> <p>Allow the use of alternative pavement types on parking lots, sidewalks, and other vehicular storage and travel ways to reduce stormwater runoff and to preserve architectural and landscape character.</p> <p>Develop and maintain a Storm Water Management Program Plan to guide Pawtucket into compliance with the Phase II Rule of National Pollutant Discharge Elimination System (NPDES).</p>
	<p>Preserve, protect, and maintain the municipal water supply, water treatment facility and distribution system for the public health, safety and welfare of Pawtucket and the regional communities that rely on the system.</p> <p>Conserve the existing, developed water supply.</p>	<p>Preserve the Pawtucket Water Supply Board (PWSB) reservoir impoundment system to guarantee a continued source of water for future generations.</p> <p>Protect the water quality of Pawtucket's reservoir by controlling development in the watershed.</p> <p>Continue to modernize the water system distribution network and improve the quality of delivered water and to ensure adequate flow and pressure for fire fighting and for industrial, commercial and residential use.</p> <p>Protect groundwater from contamination and remediate identified sources of groundwater contamination.</p>	<p>Implement through the Executive Office and the PWSB, the Watershed Protection Plan, which establishes a program of land acquisition in the watershed region; requests regional communities to incorporate watershed protection policies and actions in their zoning and subdivision regulations; urges the establishment of intermunicipal agreements for watershed protection and creates a management program to protect water quality.</p> <p>Cooperate with the State of Rhode Island in the implementation of the Drought Management Plan as a means to reduce Rhode Island's vulnerability to periods of low precipitation.</p>
	<p>Continue to provide responsive police, fire and emergency services on a citywide basis, coordinating where necessary with adjacent municipalities, and eliminating impediments to response where applicable.</p> <p>Maintain equipment and personnel necessary to meet the emergency response needs of the city.</p>	<p>Explore numerous grant opportunities through EMFG, UASI and FIRE grants.</p>	<p>Explore the feasibility of creating a public safety complex to consolidate all branches of public safety in the City in one centralized location.</p> <p>Incorporate a third EMS rescue to enhance ALS service to the citizens of Pawtucket.</p> <p>Continue to maintain the good operating condition of the Police Department's vehicular fleet through regular vehicle maintenance and through the vehicular replacement program. Consider the use of energy efficient vehicles in the mix of fleet vehicles.</p> <p>Continue to engage the community through continued involvement in programs such as the Mayor's Environmental Task Force, DARE, and the Citizen's Police Academy.</p> <p>Continue to improve the municipal capabilities of the Police and Fire Departments including the hiring qualified minority personnel.</p> <p>Continue to enroll Police and Fire Department personnel in educational and training programs as a means to continuously elevate job performance and ensure employee safety.</p> <p>Continue the Fire Department's participation on regional response teams including hazardous materials response, gross decontamination, mass casualty and search and rescue.</p> <p>Pursue RI Department of Transportation funding to upgrade extraction equipment for vehicular accidents including jaws of life and air bags.</p> <p>Upgrade marine equipment to ensure safety along the City's waterways.</p> <p>Establish a communications center for the Fire Department as a separate building or as a self-contained portion of a building.</p> <p>Continue to pursue funding opportunities from the Federal Emergency Management Agency to assist in helping Pawtucket to be a disaster resistant community.</p> <p>Implement the recommendations in "Strategy for Reducing Risks from Natural Hazard in Pawtucket, Rhode Island, A Multi-Hazard Mitigation Strategy".</p>
	<p>Develop, maintain and expand a variety of programs and services at the Leon Mathieu Senior Center that will meet the physical, educational, social, cultural, financial and emotional needs of adults 60 and older.</p> <p>Maintain service levels with the objective of targeting social needs through appropriate system expansion.</p>	<p>Annually review through the budgetary process senior services delivery systems and levels of service to ensure efficient and effective service delivery to qualified residents.</p> <p>Review the Senior Center's mission statement, goals, objectives and status of the work plan during the month of February each year with the established evaluation committee, which includes representation from the aging network, community elders and participants of the Center as well as other City agencies.</p> <p>Utilize to the maximum extent senior volunteer services in the operation of the senior center and to provide assistance and care to other older adults in the community.</p>	<p>Reassess the strategic marketing plan that targets all programs and services available through the Leon Mathieu Senior Center.</p> <p>Continue primary services for transportation, meals, social case management, adult day care, primary care physician, as well as educational, recreational and volunteer opportunities.</p> <p>Continue operation of the Leon Mathieu Senior Center, including letters of agreement with the following agencies: Memorial Hospital of Rhode Island (Primary Care Physician), Blackstone Health, Inc. (Adult Day Care), and COASI, providing transportation for the City's two shuttle buses, Meals on Wheels, a congregate meal site, and the Blackstone Valley Community Action Programs and RSVP (volunteer opportunities).</p> <p>Provide opportunities for the City's older adults to become involved in the political process by making them aware of the issues affecting this population on the local, state, and federal levels.</p>
	<p>Enhance the quality of life for all citizens of Pawtucket by offering library services which are indispensable to all and which provide information and opportunities for education, personal enrichment, and recreation.</p>	<p>Continue to be a proactive resource in the community by increasing awareness and access to library services.</p> <p>Evaluate and refine collections, programs, and services to meet evolving community needs.</p> <p>Maximize technology to meet patron and staff needs.</p> <p>Raise community awareness and improve access to library services.</p> <p>Identify and secure the critical resources and funding necessary to achieve our mission.</p>	<p>Create a task force of library neighbors to solve parking problems in the vicinity of the library.</p> <p>Investigate the feasibility of establishing satellite libraries in city neighborhoods, youth centers, or gathering places.</p> <p>Improve access to library resources through improvements on the library website.</p> <p>Improve and develop the collection based upon a recent library survey.</p> <p>Investigate the feasibility of increasing hours of operation at the main library and the bookmobile.</p> <p>Create a Security Task Force to evaluate and provide recommendations for security issues in the area surrounding the library.</p>
	<p>Ensure that residents of the City of Pawtucket are adequately served an accessible range of social services.</p>	<p>The City should remain an active participant in local and state social service networks that serve Pawtucket residents.</p> <p>Utilize the City of Pawtucket's Federal Housing and Community Development Consolidated Plan to identify social service funding priorities under the Community Development Block Grant, HOME, and Emergency Shelter Grant programs.</p> <p>Work independently and with local and non-profit service providers to obtain sufficient funding to meet the social service needs of Pawtucket residents.</p>	<p>Continue to host and convene gatherings of social service providers centered around specific priority social service needs (i.e. Comprehensive Strategy – juvenile delinquency, Substance Abuse Task Force – teenagers, Cancer Control Task Force – potential victims of cancer).</p> <p>Consistently seek out available social service funding at all levels to apply to specific issues or geographic areas (i.e. U.S. Department of Justice – Pleasant View Weed and Seed, Rhode Island Housing – Barton Street Neighborhood Revitalization).</p> <p>Work with area social service providers to enable necessary City technical assistance and support for available funding opportunities.</p> <p>Lobby state and federal legislators to obtain necessary funding for social service initiatives, which address the needs of Pawtucket residents.</p> <p>Identify and prioritize the social service needs of Pawtucket residents as part of the needs assessment portion of the City of Pawtucket Federal Housing and Community Development Consolidated Plan.</p>
	<p>Provide the physical space required to conduct the educational programs of the City on a neighborhood and citywide basis, while fostering the regionalization of educational services consistent with the statewide program.</p>	<p>Continually review and evaluate the school age population and enrollment trends and plan for future enrollment and space requirements for each school.</p> <p>According to Rhode Island Department of Education requirements, update the Asset Management Plan of the Pawtucket School System to identify, prioritize, and schedule building and facility improvements.</p> <p>Ensure that building maintenance, repairs and renovations are in accordance with the building codes and the Basic Educational Program requirements.</p>	<p>Continue to develop and keep up to date the School Department's inventory of required facility improvements for each school in the Pawtucket School System and prioritize actions by school and by type of action for inclusion in the Asset Protection Plan as well as in the City's annual capital improvement program.</p> <p>Continue to implement approved renovations and repairs to the City's schools through the Capital Improvements Program.</p> <p>Continue to evaluate alternatives for the alleviation of overcrowding and the provision of necessary classroom space at schools in need.</p> <p>Pursue funding options for increased resources in special education and English as a second language.</p> <p>Continue to make technology education a priority in the classroom.</p>

HOUSING

Goal	Objective	Policy	Action
<p>Provide Pawtucket residents from all socio-economic groups with safe, decent and affordable housing.</p> <p>Ensure that residential growth does not adversely affect environmental, recreational and cultural resources.</p> <p>Promote and enforce the federal Fair Housing Law throughout the City.</p>	<p>Increase the amount of affordable units by 42 in 5 years.</p> <p>Reduce the number of illegal and substandard units.</p> <p>Maintain or reduce densities in established residential neighborhoods.</p> <p>Increase the number of units for special needs population by 5 units in 5 years.</p> <p>Reduce the number of vacant/abandoned houses in residential neighborhoods.</p>	<p>Ensure that a consistent portion of the City's rental housing stock remains affordable and is in compliance with the provisions of the State of Rhode Island Low and Moderate Income Housing Act.</p> <p>Promote the expansion of owner occupancy in all neighborhoods.</p> <p>Encourage the rehabilitation and conversion of underutilized and/or obsolete commercial and industrial structures to residential units as appropriate.</p> <p>Protect the City's residential neighborhoods by preventing encroachment from other non-residential land uses and discouraging increased density.</p> <p>Encourage the development of mixed use and mixed income housing throughout the City./Promote the de-concentration of affordable housing.</p> <p>Support well-designed initiatives that provide affordable housing through rehabilitation or infill development.</p> <p>Support strict code enforcement to prevent unsafe and illegal housing units.</p> <p>Support appropriately sized and placed special needs housing throughout the City.</p> <p>Utilize government assistance programs to improve the existing housing stock.</p> <p>Encourage historic homeowners to utilize City and State resources for rehabilitation and restoration.</p> <p>Support appropriately scaled housing that meets the needs of the displaced and homeless population as well as the development of transitional housing.</p> <p>Support programs that encourage and enable all forms of owner-occupied housing.</p> <p>Investigate opportunities to convert underutilized and/or obsolete commercial/industrial structures to residential use.</p> <p>Provide support and technical assistance to local non-profit agencies that are using effective strategies to improve housing in Pawtucket.</p> <p>Maintain consistent zoning and other regulatory policies that preserve the character and integrity of residential neighborhoods.</p> <p>Where there is no architectural, historical or neighborhood significance, consider demolition and infill development as a redevelopment option for abandoned, vacant or substandard structures.</p>	<p>Continue to work with the existing network of non-profits to develop support services and appropriately scaled permanent supportive housing for the homeless, disabled and other special needs populations.</p> <p>Continue efforts to eliminate lead hazards in Pawtucket's housing stock.</p> <p>Ensure that the Minimum Housing Department has the necessary resources to enforce the minimum housing code.</p> <p>Actively recruit new properties that meet the Criteria for Designation listed in the Zoning Ordinance to add to the local historic district.</p> <p>Investigate housing resources that are available to assist moderate-income homebuyers.</p> <p>Utilize HOME funds to provide affordable housing opportunities to low and moderate-income persons and families.</p> <p>Create a complete brochure and also website for all housing related opportunities for Pawtucket residents including homeownership, rental opportunities, elderly housing and housing rehabilitation.</p> <p>Revise the Zoning Ordinance to offer better neighborhood protection. Neighborhood boundaries should be protected from intense commercial development through zoning regulation and enforcement. The following measures should be considered:</p> <ul style="list-style-type: none"> Density controls using lot coverage Enforcement of the merger clause Discourage conversions of residential uses to non-residential uses in established residential neighborhoods. <p>Support the efforts of Pawtucket neighborhood advocacy groups including neighborhood associations and crime watch groups.</p> <p>Provide technical support to community groups such as access to maps, computer programs and supplies. Assist neighborhood clean-up efforts by supplying waste removal and regular street cleaning.</p> <p>Continue efforts to acquire vacant and abandoned properties to stabilize neighborhoods.</p> <p>Analyze 2010 Census information to determine areas of the City where there are concentrations of poverty and develop programs targeting assistance to those areas.</p> <p>Provide rehabilitation loan assistance for low and moderate-income owners of housing and investor owners with low and moderate-income tenants.</p> <p>Work with the appropriate agencies on public awareness of the protection offered through the federal fair housing law.</p> <p>Investigate the use of Pawtucket Housing Authority funding to rework Prospect and Galego housing developments into mixed-income developments.</p>

NATURAL AND CULTURAL RESOURCES

Goal	Objective	Policy	Action
<p>Protect and improve ground and surface water quality by alleviating and where possible eliminating point and non-point sources of water pollution.</p> <p>Preserve biological diversity through the protection and management of state and federally listed rare species habitat areas and ecologically significant natural communities.</p>	<p>Maintain current acreage of natural areas within Pawtucket.</p> <p>Using the MetroBay Samp mapping as guidance, restore 1 acre of riverfront area.</p> <p>In the next 10 years, cleanup 5 acres of contaminated land.</p>	<p>Use reduced salt level for winter snow and ice removal on city streets and sidewalks, and properly site and manage salt storage to prevent adverse water quality impacts.</p> <p>Require the monitoring and replacement, where necessary, of overage and leaking underground storage tanks, in accordance with RIDEM, Division of Groundwater Resources regulations.</p> <p>Monitor the status of former landfill sites, existing junkyards and other sites and activities that pose dangers to public drinking water supplies.</p> <p>Require compliance with local, state and federal regulations for the storage and use of chemical substances.</p> <p>Utilize best management practices for design of new storm water management systems and regularly maintain the existing storm water management and drainage systems through cleaning catch basins and scheduled street cleaning.</p> <p>Require large parking lots to utilize best management practices for storm water management, eliminating water quality impacts and allowing only zero net increases in runoff prior to discharge to the municipal drainage system.</p> <p>Work cooperatively with State agencies and regional authorities to correct the problem of combined sewer overflows.</p> <p>Assess, working with the RIDEM, the water quality impacts of material salvage yards found along the Blackstone and Moshassuck Rivers and implement mitigation measures as required.</p> <p>Protect water resources in the City including rivers, lakes, ponds, streams and the surrounding lands.</p> <p>To the maximum extent feasible, retain and restore the quality of the remaining natural wetlands within the City.</p> <p>Investigate opportunities to restore riverfront areas, as identified through the Metro Bay Special Area Management Plan process.</p>	<p>Work with the Department of Public Works to implement RIDEM's requirements for stormwater runoff.</p> <p>Support the efforts of local watershed organizations in protecting water quality and species habitat.</p> <p>Continue to work with the Pawtucket Water Supply Board in implementing their Water Supply Management Plan.</p> <p>Continue to work with the Department of Public Works to minimize the use of salt on watershed roadways.</p> <p>Continue to maintain and update information on unique, rare, and endangered natural resources within the City.</p> <p>Continue to offer the street tree program to City residents and to enforce the landscape requirements of the Zoning Ordinance to expand the number and concentration of trees in the City.</p> <p>Continue the tree memorial program at Slater Park.</p> <p>Continue to apply for RIDEM Targeted Brownfields Assessment grants and US EPA Cleanup Grants.</p> <p>Continue progress on the Blackstone River Bikeway.</p> <p>Continue to advocate for the next segment of the Ten Mile River Bikeway to the Rhode Island Department of Transportation and establish a relationship with the Ten Mile River Watershed Alliance to help move the project forward.</p> <p>Continue to provide support for the development of Fish Ladders at the Slater Mill and Main Street dams.</p>
<p>Preserve or assess archaeological resources to expand the body of knowledge about the pattern of Rhode Island settlement and the people of those settlements.</p> <p>Preserve and use, or adaptively reuse structures or sites in the National Register of Historic Places, in the Local Historic District, or other structures and sites of historic significance to the city.</p> <p>Preserve the integrity of historic neighborhoods where most of the residential structures are more than 70 years old.</p>	<p>Expand the Local Historic District by 10 properties by 2020.</p> <p>Increase understanding and appreciation for the City's cultural resources.</p> <p>Maintain all of the City's National Register listed and eligible properties.</p>	<p>Continue efforts to promote the history of Pawtucket through educational programs at the Slater Mill Historic Site and throughout the City.</p> <p>Support artist and arts initiatives that further enhance cultural resources in Pawtucket. Continue to research, map and predict archeological sites throughout the City.</p> <p>Encourage city departments and agencies to promote reuse and redevelopment of existing structures over new construction.</p> <p>Continue to identify and document historic resources within the City.</p> <p>Expand the local historic districts where appropriate.</p> <p>Encourage a reuse of vacant structures of historic or architectural interest. This includes residential, commercial, and industrial resources.</p> <p>Support reuse and rehabilitation of mill buildings for housing and commercial use as appropriate.</p> <p>Work with owners of historic properties to provide financial and rehabilitation information in order to help insure the building's survival.</p> <p>Prevent overcrowding of neighborhoods by following the density standards of the Zoning Ordinance.</p> <p>Encourage the renovation of two and three-family residential buildings, preserving where possible the original architectural features of the buildings.</p> <p>Encourage owner occupancy of multi-family structures.</p> <p>The City should work with the Slater Mill to facilitate improvements to the surrounding area, establish complementary and cooperative activities, and to protect the character of the area through appropriate zoning.</p> <p>Coordinate activities with the BRVNHC Visitor Center to promote visitors hip at the Slater Mill and other area attractions.</p> <p>Encourage the clustering of historic, cultural, and educational resources at and near the location of the Slater Mill site and the Visitor Center on Main Street.</p> <p>Continue to support the historic preservation efforts and programs of the Preservation Society of Pawtucket</p> <p>Continue to market the Arts and Entertainment District to artists and the arts community as an incentive to relocate to Pawtucket.</p> <p>Develop outdoor classrooms along the rivers that enrich environmental education and local history programs.</p> <p>Provide interpretive areas and signage along the riverfront where appropriate.</p> <p>Encourage commercial development that will offer public access and views of the river, where appropriate.</p> <p>Encourage aesthetics in new projects along the rivers that retain local historic character and reveal natural assets.</p> <p>Reveal the natural and cultural resources of the rivers that can enrich educational experiences.</p>	<p>Adopt site plan regulations to require archaeological surveys at National Register and National Register eligible sites.</p> <p>Establish a cemetery commission to promote the preservation and enhancement of the city's cemeteries.</p> <p>Continue to examine and survey Pawtucket buildings for inclusion in the National Register and in the Local Historic District.</p> <p>Map historic resources using Geographical Information Systems (GIS) as part of a program to locate and identify historic sites and structures.</p> <p>Adopt design review guidelines and criteria for new and existing structures in the Local Historic District, and structures on the National Register.</p> <p>Promote state and federal financial incentives to encourage the reuse of viable, vacant structures deemed historically significant.</p> <p>Using the Pawtucket Mill Building Survey (1990, reprinted 1995) published by the Preservation Society of Pawtucket (PSP), provide information to potential developers about available incentives for the rehabilitation of vacant or underused industrial buildings.</p> <p>Explore the availability of brownfields funding as it applies to industrial buildings and sites in Pawtucket.</p> <p>Enhance the aesthetics of the historic bridges on the rivers by lighting their architectural details.</p> <p>Encourage preservation of historic buildings over new construction where appropriate.</p> <p>Continue to provide financial incentives for landlord occupied multi-family historic housing.</p> <p>Support the educational efforts of Pawtucket Preservation Society and the Rhode Island Historical Preservation and Heritage Commission through by encouraging attendance at preservation workshops and technical seminars for contractors, tradesmen, and building owners on the preservation of the architectural character of their properties.</p> <p>Explore lead-safe guidelines that work with, as opposed to removing, historic fabric on historic properties.</p> <p>Continue the partnership between the City, Pawtucket Redevelopment Agency and the Rhode Island Historical Preservation and Heritage Commission to provide low interest loans for house repairs through the Historic Properties Rehabilitation Initiative.</p> <p>Encourage nonprofit housing organizations to utilize plans and specifications from the RIHMFC affordable housing design context, "Design Rhode Island," and provide information packets to private developers who may wish to purchase plans and specifications from the participants.</p> <p>Continue the cooperation of the Visitor Center, Slater Mill site, and the PSP to promote heritage tourism efforts in Pawtucket.</p> <p>Explore funding opportunities for a full-time preservation director at the Preservation Society of Pawtucket</p> <p>Continue to support artist initiatives in the Arts and Entertainment District.</p> <p>Support the efforts of the Pawtucket Armory Association in their efforts to rehabilitate and reuse the Pawtucket Armory as a</p>

NATURAL AND CULTURAL RESOURCES

			Performing Arts Center.
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OPEN SPACE AND RECREATION

Goal	Objective	Policy	Action
<p>Continue to maintain and improve existing recreational and open space resources and programs.</p> <p>Seek other sites for future active and passive recreational activities.</p>	<p>Maintain all of the existing recreation facilities within the City of Pawtucket.</p> <p>Increase the number of recreation opportunities in the Barton Street neighborhood.</p> <p>Begin work on the next segment of the Ten Mile River Bikepath within five years.</p> <p>Begin work on the Blackstone Valley Bikeway within five years.</p>	<p>Continue to improve citywide facilities.</p> <p>Continue to implement an overall maintenance plan as well as maintenance documentation for each City facility.</p> <p>Provide a geographically balanced system of recreational facilities and a variety of activity programs to serve the needs of all Pawtucket residents.</p> <p>Continue to promote and coordinate City funded activities with the private sector to expand opportunities for recreational activities and avoid duplication of services.</p> <p>Coordinate recreational facility improvements with public school site improvements and other City and privately sponsored revitalization efforts.</p> <p>Provide annual maintenance and, as needed, rehabilitation and reconstruction to each recreational facility.</p> <p>Lease or purchase additional recreation and open space as funding becomes available.</p> <p>Continue to make existing recreation facilities universally accessible through rehabilitation projects and include accessibility requirements in new construction.</p> <p>Continue to upgrade existing athletic fields (irrigate, illuminate, etc.)</p>	<p>Work with RIDEM and RIDOT to continue progress on the Blackstone River Bikeway.</p> <p>Complete the renovation of facilities in Slater Park.</p> <p>Continue to advocate for the next segment of the Ten Mile River Bikeway to the Rhode Island Department of Transportation and establish a relationship with the Ten Mile River Watershed Alliance to help move the project forward.</p> <p>Continue to provide support for the development of Fish Ladders at the Slater Mill and Main Street dams.</p>

OPEN SPACE AND RECREATION

Planning District 1 (Fairlawn)
Acquire open space land along the Moshassuck River and the Blackstone Canal for the creation of a greenway/bikeway.
Planning District 2 (Woodlawn)
Continue park rehabilitation and reconstruction.
Upgrade and improve recreational resources at Morley Field.
Evaluate and develop school sites for potential development of additional neighborhood recreation facilities
Planning District 3 (Oak Hill/West Riverview)
Continue progress on the Blackstone River Valley Bike Trail
Expand facilities at the Town Landing recreational area.
Construct an outdoor track at Max Read Field that meets all necessary regulations to be used for scholastic track meets.
Provide public access to the Seekonk River at Max Read Field.
Planning District 4 (Downtown Area)
Automate irrigation and improve lighting at Wilkinson Park.
Consider needs of the Family Y and the Pawtucket Boys' and Girls' Club in an overall parking plan for downtown.
Continue progress on the Blackstone River Valley Bike Trail
Planning District 5 (Pleasant View/Quality Hill)
Add lighting at Goff lots.
Evaluate development of public access to the Blackstone River north of Exchange Street.
Planning District 6 (Quality Hill/East Riverview)
Continue field improvements at McCarthy Park including additional lighting.
Reconstruct/reuse tennis courts at McCarthy Park.
Develop the former State Pier, as recommended by the Riverfront Development Commission into a combination of open space, river walks, boat facilities, and commercial activity.
Upgrade and improve facilities at Pariseau Field.
Planning District 7 (Darlington/Pinecrest)
Continue development and construction of the Ten Mile River Greenway.
Request grant funding for the City purchase of the former "Red Farm Studios" (1135 Roosevelt Avenue) to ensure it's continued availability for passive recreation.
Upgrade facilities at Potter School.
Planning District 8 (Darlington)
Explore other recreational/educational/revenue producing possibilities for Daggett Farm.
Continue infrastructure improvements within Slater Park including the construction of new rest room facilities, installation and of new water and fire protection services at the Looff Carousel, automated irrigation, and lighting within the Park.
Engineer a solution to improve water quality in the pond and in Friendship Gardens at Slater Park.
Develop parcel of land along the Ten Mile River known as Scout's Island into a picnic area (passive park).